## **COMMUNITY READINESS GRANT AND LOAN APPLICATION**



"Promoting economic development at the local level in order to create additional economic health and a stronger state economy"

- Support to Wyoming's communities which are diverse in size, resources, and economies
- Focus resources on projects that are likely to produce benefits that endure beyond the funding of the program
- Support projects which will help people, families and communities thrive
- Increase the capacity of community economic development partnerships, and cooperative efforts between the private and public sectors
- Support and encourage communities that develop innovative responses to their economic challenges

#### INTRODUCTION: COMMUNITY READINESS PROJECTS

Purpose The primary intent of this program is to ready a community for new

business development through economic or educational development projects such as the purchase of land, telecommunications infrastructure, rights of way, airports, sewer and water projects, roads, or facilities for

labor force or entrepreneurial training.

Rules Rules governing the Business Ready Community (BRC) Grant and Loan

Program are available through the Wyoming Business Council (WBC) or

www.wyomingbusiness.org.

**Eligibility** Counties, incorporated cities, towns, and joint powers boards (with approval of

all member agencies) may apply. The WBC may enter into contracts/cooperative

agreements with Eastern Shoshone and Northern Arapaho Tribes.

Funds The maximum grant and loan amount is \$1,000,000. An applicant may

request an additional amount up to \$1,000,000 in special assistance loan funds. An applicant may also request, with a single application, grant or loan funds up to the annual maximum amount for a multi-year project for a period not to exceed three fiscal years. "Multi-year project" means a large scale, stand alone project which will be constructed over separate fiscal years and which cannot be separated into smaller, independently

operational phases.

**Due Date** The following are Community Readiness Deadlines.

Application Postmark Deadline	WBC Board Recommendation	SLIB Decision (Cheyenne)
March 1, 2010	June 3, 2010 - Riverton	June 17, 2010
September 1, 2010	December 2, 2010 - Cheyenne	January 2011

#### Review

The review process includes an initial WBC staff screening, possible site visit and report to WBC Board. The WBC Board will make recommendation to the State Land and Investment Board (SLIB). The SLIB will determine grant and loan awards. Applicants will be notified of all meetings. Timing of the approval process will depend on when the application is received and WBC and State Loan and Investment Board (SLIB) meeting schedules. **Applicants are strongly encouraged to attend the WBC and SLIB meetings at which their project is to be discussed.** Costs may not be incurred prior to a signed grant agreement, typically 4 weeks after a SLIB decision.

#### **Submissions**

Applicants shall submit one copy of the completed application to the WBC Regional Director, and three original complete applications to the WBC staff in Cheyenne. Applications must be submitted on 8 ½ X 11" format. It is recommended that applications be submitted in 3 ring binders with attachments clearly labeled or tabbed. Contact information follows.

Converse, Niobrara, and Natrona Counties	Big Horn, Hot Springs, Park, and Washakie Counties	Campbell, Crook, Sheridan, Johnson, and Weston Counties
Kim Rightmer East Central Regional Director 300 South Wolcott, St 300 Casper, WY 82601	Leah Bruscino Northwest Regional Director 143 South Bent, Ste B Powell, WY 82435	Dave Spencer Northeast Regional Director PO Box 962 Gillette, WY 82716
Tel: 307.577.6012, Fax: 307.577.6032, Cell: 307-287-2309 Email: kim.rightmer@wybusiness.org	Tel: 307.754.5785 Fax: 307.754.0368 Cell: 307-421-0140 Email: leah.bruscino@wybusiness.org	Tel: 307.685.0283 Fax: 307.686.7268 Cell: 307-689-1320 Email: dave.spencer@wybusiness.org
Lincoln, Sublette, and Uinta Counties	Fremont and Teton, Counties	Albany, Goshen Laramie, and Platte Counties
Elaina Zempel Southwest Regional Director 1100 Pine Avenue, Ste F <b>Kemmerer, WY 83101</b>	Roger Bower West Central Regional Director 213 West Main Street, Ste B Riverton, WY 82501	Tom Johnson Southeast Regional Director LCCC 1400 E. College Dr., Ste 203 Cheyenne, WY 8
Tel: 307.877.2203 Fax: 888.507.4482 Cell: 307-723.1510 Email: <u>e.z@wybusiness</u> .org	Tel: 307.857.1155 Fax: 307.857.0873 Cell: 307-851-0908 Email: roger.bower@wybusiness.org	Tel: 307.635.7735 Fax: 307.635.7742 Cell: 307-631-9275 Email: tom.johnson@wybusiness.org
Carbon and Sweetwater Counties	Send 3 copies of com	npleted applications to:
Pat Robbins South Central Region Director 1400 Dewar Drive, Ste 208A Rock Springs, WY 82901 Tel: 307.382.3163 Fax: 307.382.3217 Cell: 307.389.0867 Email: pat.robbins@wybusiness.org	Molly Davies Business Ready Community Program Manager Wyoming Business Council 214 W. 15 <sup>th</sup> Street Cheyenne, WY 82002 Phone: (307) 777-2811 Fax: (307) 777-2838 Email: molly.davies@wybusiness.org	

#### APPLICATION CHECKLIST

Schedule a Consultation with WBC Regional Directors. The WBC Regional
Director must be consulted with during the application process and provided sufficient
opportunity to provide written review and recommend adjustments to the application and
required business plan. The Regional Director, as part of the application, must provide
preliminary comments about the project, addressing how the project aligns with regional
economic and community development endeavors, and stating any early concerns that
the Regional Director may have. An early consultation with the Regional Director will
allow the applicant to begin addressing those concerns before the application is
submitted.

Along with the application, the Regional Director needs to review the following:

• Operation and Maintenance Plan or Business Plan, if applicable – the plan should

<ul> <li>include projected expenses and project income sources for three years (must be to the Regional Director in advance to the first public hearing)</li> <li>Contingency and Development Agreement</li> <li>Lease Agreement</li> </ul>
Revenue Recapture Plan
Complete Application. All questions must be fully answered.
<b>Secure Local Match</b> . A local match of five percent of <u>total eligible project costs</u> for grants and/or loans up to \$250,000, or fifteen percent for grants and loans more than \$250,000 is required. (If the total eligible project cost is \$1,000,000, then the 15% minimum required match would be \$150,000.) Local match may be demonstrated as cash and/or in-kind contributions. Examples of in-kind contributions include: infrastructure, labor, materials, and real estate. Attach an explanation of valuation for each item, any supporting documentation (i.e., appraisals, wage rates, market value, etc.) and a statement of intent from each donor. "Eligible Project Costs" means total project cost less ineligible costs which may include, but not be limited to: appliances, equipment, furnishings, and other features of the facility which are not physically attached.
<b>Financial Information for Loans.</b> For applicants requesting BRC loans, additional financial information is required. (See Section VIII)
Attach public hearing notice, public hearing minutes, and public engagement process. An applicant is required to inform and educate the public and business community to the greatest extent possible about the proposed economic development project (including, but not limited to the economic development opportunity, possible funding sources and alternative solutions) utilizing a variety of techniques and media. The applicant must make readily available to the public access to the application and associated materials, exclusive of business plans or business financial information which are not subject to public information statutes. An applicant shall actively solicit citizen input which can be submitted via writing, electronically, or in person a a public hearing. A minimum of one public hearings before submission of an application. For the purposes of this program seven (7) days is the minimum period for notification of a hearing date. Public notice shall be published in a newspaper of general circulation within the boundaries of the applicant or as approved by the council staff. If the project

facility is to be located outside the county boundaries of the applicant, the applicant shall hold an additional public hearings near the location of the proposed project facility. The notice shall contain a concise description of the proposed project and state that time will be set-aside at the public hearing to take testimony from citizens about the project.

To inform the public and to gather information, the public hearings should at a minimum: identify the economic development opportunity/ies; explore all possible funding sources and alternative solutions to the opportunity/ies; contain a comprehensive description of the proposed project; and solicit testimony from citizens who may feel that the proposed use of the project might compete with an existing business.

An application must be accompanied by a description of the applicant's public engagement process, written comments received by the applicant, evidence of the public hearing notification, minutes from the public hearing, and a signed resolution passed by the applicant or participating agencies to a joint powers board after the public hearing is held and public comments are considered.

- **Attach Resolution(s) of Support and minutes.** After a public hearing is held, the applicant must pass a resolution of support. If the applicant is a Joint Powers Board, all participating agencies to the joint powers agreement must pass separate resolutions. The resolution should state, at a minimum:
  - the nature of the project
  - public benefit
  - desired economic development outcomes
  - specified source of match funding by account name or other identifying characteristics
  - what will happen in the case of project cost overruns
  - the details of the revenue recapture plan if applicable

<b>Attach verification of project costs.</b> An engineer's or architect's cost estimate is
required. Grants and loans will be made only to applicants who demonstrate that upon
receipt of the grant and/or loan all project costs will be funded. If the project involves
purchase of property, then there must be an appraisal of the property.

#### Attach certifications, if applicable.

- If the applicant is a joint powers board, then attach a Certificate of Organization and an executed Joint Powers Agreement to the application.
- A Certificate of Incorporation is required if a Community or State Development Organization will carry out the project.
- Attach site information. Attach a detailed map, aerial photograph, and/or site plan showing the location of the project site and the facility proposed to be funded with BRC. If the project includes public infrastructure activities, the map should sufficiently detail those improvements and their location.

<ul> <li>Attach a Contingency and Development Agreement (if applicable). Attach a final draft of the contingency and development agreement between the applicant, the business, and a Community Development Organization (if applicable), agreeing that expansion or relocation will occur and under what conditions. It should address:</li> <li>the public benefit to be derived by the project</li> <li>the "consideration" (return) in exchange for the public project</li> <li>specified source of match funding by account name or other identifying characteristics</li> <li>what will happen in the case of project cost overruns</li> <li>procurement</li> <li>responsibilities of each party</li> <li>timelines</li> <li>revenue recapture</li> </ul>
<b>Attach a revenue recapture plan.</b> Revenue generated by the applicant or a private developer through publicly funded infrastructure projects must be recaptured by the applicant. (See Section VII of the application.)
<b>Attach a Lease Agreement, if applicable.</b> Attach a draft of the lease agreement. A signed lease agreement will be required if the applicant or CDO is leasing property as a part of this project.
Attach a workforce recruitment and/or training program, if applicable. Include a program outline if the project involves educational development infrastructure for workforce or entrepreneurial training.
<b>Attach zoning documentation.</b> If the site is zoned, attach a description of the allowable uses under this zoning. If a zone change is necessary, attach a description of the allowable uses under the proposed zoning.
<b>Attach planning documents.</b> Attach relevant portions of community plans, studies, or workforce development plans to help answer Community Information questions. Reference the attachment in your answer.

## SECTION I COVER SHEET

1. PROJECT TITLE:
2. APPLICANT INFORMATION
Applicant (City, Town, County,
JPB, Tribe):
Responsible Elected Official:
Mailing Address:
Local Contact:
Position:
Mailing Address:
Phone:
Email:
3. PROJECT ADMINISTRATION CONTACT
Organization Name:
Contact Person:
Mailing Address:
Phone:
Email:
<b>4. TYPE OF PROJECT</b> <i>Briefly</i> describe applicable project type.
<u>Infrastructure Type</u> <u>Brief Description</u>
Transportation
Building Western on Server
<ul><li></li></ul>
Other
5 DDO IFOT COCTS L. i
<b>5. PROJECT COSTS</b> Indicate minimum necessary total public project infrastructure costs. <b>a.</b> Amount of <b>loan</b> requested:
b. Amount of grant requested:
c. Total local contribution (match
and ineligible project costs):
TOTAL Project Cost (a+b+c):
DECLARATION: I HERBY CERTIFY THAT THE INFORMATION GIVEN IN
THIS APPLICATION TO THE WYOMING BUSINESS COUNCIL IS TRUE AND
CORRECT TO THE BEST OF MY KNOWLEDGE.
Responsible (Elected) Official's Signature
and Date:
Print or Type Name and Title:

# SECTION II: PRELIMINARY REGIONAL COMMENTS AND CONCERNS

The Regional Director must provide an overview he or she may have. If there are concerns, the ap as possible, before submitting the application. (Nand the Regional Director will have an opportun process.)	plicant is urged to address those as soon Note, these comments are preliminary,
Regional Director Signature	 Date

## **SECTION III: PROJECT INFORMATION**

1. PROJECT DESCRIPTION. Provide a description of the proposed project.
2. PUBLIC BENEFIT. Describe the public benefits of the proposed project including the importance of the project to the community and how it promotes economic development. (Please consult the WBC Regional Director for information on conducting an economic impact study for this project.)
<b>3.</b> PROJECT GOALS AND OBJECTIVES. Describe the goals of the project and identify indicators or measures to be used to determine at the conclusion of the project if goals were achieved and if the project is a success. The performance measures should focus on solid, measurable actions related to the project. Examples of indicators may be the amount of money leveraged (from other public or private sources), number of self-sufficient jobs created, number of business-ready lots created, etc.
<b>4.</b> PROJECT NEED. Describe in sufficient detail the need for the project and why BRC funds are necessary. Include any other funding options which have been pursued for this project. Evidence of project need is demonstrated through a well-developed justification for public financing. The discussion should also address why other financing options could not be obtained or are not feasible and repercussions if funding is denied.
5. REHABILITATION. Will the requested grant or loan fund the rehabilitation or expansion of existing infrastructure or facilities?  Yes No
If "yes," explain.

Revised 10.14.10

<b>6.</b> OWNERSHIP. Will the applicant own the improvements funded by this program?
Yes No
If "no," then who will own the improvements?
<b>7.</b> TIMELINE. Describe a realistic project timeline. Include the number of months the project will take, and any other authorizations, permits, funding, or activities necessary prior to the commencement of the project. If the project is to be phased, provide a separate timeline for future phases.
<b>8.</b> SIMILAR SITES. Are there similar sites or facilities within the community that are un-utilized or under-utilized?
Yes No
If "yes" please detail what makes this project unique or necessary.
<b>9.</b> SOCIAL SERVICES, <u>IF APPLICABLE</u> . If the project will expand social services, explain whether demand for those services is outpacing the existing supply of services. Attach any relevant documentation. What is the net effect on the local economy? Attach any relevant documentation.
<b>10.</b> REVENUE. Will the project funded by BRC generate revenue?
Yes No
If "yes," how will revenue be used? Attach a specific plan that anticipates revenue streams and prioritize economic development initiatives to be paid for with the revenue. (See Section VII)

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## **SECTION IV: SITE INFORMATION**

1. What is the location/address of the project?
2. Is the project site publicly owned?  Yes \( \subseteq \text{No} \subseteq \)
If "no," identify current property owners with contact information.
<b>3.</b> Describe the site including total acres or square footage, size of developable area, and number of parcels for development. Also, describe any structures on the site, including useable square footage.
4. Does the project involve land or building acquisition?  Yes No
If "yes," then who owns the site and what steps are being taken, and by whom, to acquire the property?
5. How is the site currently used?
<b>6.</b> What is the proposed future land use of the site? Is it based on a community development plan? Reference the plan and describe how this project is consistent with that land use plan.

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7. Is the site zoned?
Yes No
If "yes," then what is the current zoning designation and is the proposed use consistent with that designation?
Will a zone change be required for intended use? Explain.
will a zone change be required for intended use. Explain.
<b>8.</b> Are there any known environmental concerns at the site, especially asbestos, wetlands, floodplains, or sage grouse area?
Yes No
If yes, explain:
<b>9.</b> What infrastructure is necessary to serve the proposed site (i.e., water, sewer, electricity, natural gas, transportation facilities, and telecommunications) and what are the current coverage, quality, and capacity of the existing infrastructure? If there are deficiencies within any of the infrastructure systems, explain how the deficiencies will be improved.

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## **SECTION V: COMMUNITY INFORMATION**

\*\*\* Attach portions of any relevant plans, studies, assessments, or reports. Reference the attachment in your answer.

1. Does the community have an economic development plan or other study of the local economy? Yes No							
If "Yes," then provide the names and dates of relevant plan(s) and describe how does the proposed project fits into overall economic development strategy of the community.							
2. What are the community's strengths, weaknesses, opportunities and threats? Explain.							
3. What steps are being taken to promote economic development in the community by the applicant or other groups within the community? (For example, business recruitment and retention programs, workforce development, future public investments, marketing campaigns, amenities, etc.)							
4. Is there a community or economic development group or committee that is proactively working or implementing an economic development strategy?  Yes No Explain.							
5. Is there a list of current commercial and industrial vacancies available to prospective business? Yes No Explain.							
6. Has the community identified targeted industries? <b>Yes</b> No Explain.							
7. Are there any studies or surveys summarizing labor force characteristics, skills, supply or demand? Yes No Explain.							
8. How does the availability of the local labor force compare to the demand for labor should this Business Ready project be successful? If necessary reference any applicable labor statistics.							

**9**. How does the availability of the housing compare to the demand for housing should this Business Ready project be successful? If necessary reference any applicable local housing statistics.

#### SECTION VI: BUDGET INFORMATION

The project budget pages need to show how all eligible costs will be covered by both cash and in-kind contributions. Construction costs represented here must be supported by estimates from a qualified engineer or architect.

**Part A:** Eligible Project Costs

Eligible Project Costs			
1.	Land, structures, rights-of-way, appraisals, etc.	\$	
2.	Architectural and engineering fees	\$	
3.	Other fees (surveys, tests, etc.)	\$	
4.	Project inspection fees	\$	
5.	Site work	\$	
6.	Demolition and removal	\$	
7.	Construction	\$	
8.	Miscellaneous/Other (Please explain in detail below)	\$	
9.	Subtotal (sum of lines 1 through 8)	\$	
10.	Contingencies	\$	
Total Eligible Project Costs			
11.	<b>Total Eligible Project Costs</b> <i>Use this amount for Part B, Number 1 and as the Total Eligible Project Costs as listed on the cover sheet.</i>	\$	

Further explanations:

## **Part B:** Funding Sources

2. Local Match			
<b>a.</b> Cash Match. List cash match for has been provided or is being request the date that funds are expected to b	sted. Provide the sta		
Cash Match Source	Status (approved or pending)	Date of Approval	Cash Amount
			\$
			\$
			\$
		otal Cash Match	•
<ul><li>b. In-kind Match. List in-kind cor amounts should also be reflected in a</li><li>Description</li></ul>	• •	•	Value
-	City Employee	<i>40</i>	) hrs @ \$15/hr = \$600
		\$	
		\$	_
Total In-kind Match			\$
c. Total Local Match (Sum 2a and 2b)			\$
Match Percentage (2c divided by 1 A BRC grant and/or loan request in	up to \$250,000 re	osts. A BRC	%
minimum match of 5% of the Total I grant and/or request over \$250,000 r of the Total Eligible Project Costs.	equires a minimu	m match of 15%	

## **Part C:** Ineligible Costs

Ineligible project costs include fixtures, appliances, equipment or other features of a facility not physically attached.

1. Ineligible Project Costs (if applicable)				
Ineligible Items	Amount			
	\$			
	\$			
TOTAL Ineligible project costs	\$			
2 Local Contribution Toward Ineligible Project Costs (if applicable)				
Source of Funding	Amount			
	\$			
	\$			
TOTAL Source of Funding for Ineligible Project Costs	\$			

## **Part D:** Total Project Costs

Total Eligible Project Costs	\$
Total Ineligible Project Costs	\$
Total Project Cost	\$

#### SECTION VII: REVENUE RECAPTURE PLAN

Revenue generated by the applicant or a private developer through publicly funded infrastructure projects must be recaptured by the applicant at a rate negotiated between the applicant and other partners and commensurate with the public investment. A plan must be designed demonstrating how the recaptured funds will be managed and utilized for the purpose of economic development. The viability and thoroughness of the recapture plan for revenue generating projects will anticipate revenue streams and prioritize economic development initiatives to be paid for with the revenue while allowing the community flexibility to respond to opportunities.

The intent of the revenue recapture plan is to ensure that the BRC funding allocated to a project will continue to remain in the community fostering community and economic development activities. The following are some examples of eligible uses for recaptured funds: revolving loan fund, façade improvements, downtown development, beautification, marketing, matching funds for future grants or loans, public infrastructure improvements encouraging economic development, trainings and seminars, economic development studies and plans, and entrepreneurship initiatives. Revenue recaptured funds may not be used for operations and management costs.

#### The plan must:

- identify projected revenue streams from the project and state the amount of revenue anticipated to be recaptured
- discuss how these recaptured funds will be managed
- state specifically how the recaptured funds will be utilized
- state goals and objectives that are consistent with existing community and economic development plans
- identify any additional funding and partnerships that may be involved
- details of the revenue recapture plan must be noted in the resolution of support

### SECTION VIII: ADDITIONAL INFORMATION FOR <u>LOAN</u> REQUESTS

#### Skip this section if you are applying only for a grant.

A general BRC loan may be made to fund all of the funding request of fund a portion of the project in conjunction with a BRC grant request. A Special Assistance Loan may be used to loan additional funding in excess to the maximum BRC award amount and/or the full or partial funding of the required match.

The WBC Council will recommend an interest at either no or low interest and a term for repayment. The State Loan and Investment Board will have final approval.

In addition to completing the application and providing all necessary documents, the following must be submitted:

- Proposed security for the loan
- Method of repayment for the loan
- An additional resolution passed by the applicant stating the method of repayment and proposed security for the loan
- A summary of the applicant's total investments and cash balances for the two preceding years (Complete chart on the following page)

Should an applicant be awarded a BRC, the applicant will have to enter into a loan agreement with the WBC.

1. Identify the revenue source(s) that will be used to service loan debt for total public							
project costs.							
2. List all sources of proposed security for t	2. List all sources of proposed security for the loan						
<b>3.</b> Complete following General Financial In	formation Form	n.					
General Financial Information I	orm for BF	RC Loan Re	equ sts				
Financials prepared by:							
Date:							
Entity:							
Tax ID Number							
	<b>Current FY</b>	Previous Two FY's					
GENERAL FUND ANALYSIS	FY:	FY:	FY:				
REVENUES							
Taxes							
Local P operty Taxes							
Local Sales Tax							
Other Local							
Intergovernmental Revenu s							
Other							
EXPENDITURES	T						
General Gov't.							
Physical Security							
Other							
ASSESSED VALUATION							
TOTAL MILLS LEVIED							
Provide Breakdown of the mill							
levy distribution for this FY		1					
TOTAL INVESTMENTS							
TOTAL CASH BALANCES							
	Current FY						
TOTAL BONDED AND NON-BONDED	INDEBTED	NESS					
Principal Balance							
Interest Rate							
Remaining Term							
SALES AND USE TAX LEVY							